| Functional | Contributing | Journey | Advanced |
|----------------------------|--|---|---|
| Planning and Organizing | Understands tasks required in job and takes ownership to complete tasks. | Regularly assists management in establishing work standards, standard processes and references | Provides regular day-to-day planning and organizing the work of others. |
| | Takes initiative to plan and organize daily activities and tasks. Able to work independently to complete tasks with general | Sets priorities and knows when priorities need to be changed. Works independently and manages job with | Reorganizes work assignments of other employees and adapts their workload, if necessary, to unanticipated changes. May be in a lead role. |
| | supervision. Able to stay on task. Organizes and follows detailed technical procedures. | minimal supervision. Able to adapt work to unanticipated changes. | Independently manages timelines and resources. |
| | toormised proceeds. | | Regularly assists management in establishing work standards, standard processes and references |
| Project Management | Serves as a productive team member on a project team or manages a | Accountable for keeping project on track. | Manages highly complex projects. |
| | project task. Substantively contributes to project meetings. | Manages one module of a larger project or responsible for projects of small to medium complexity. | Develops project plan, manages milestones, and drives project forward. |
| | Follows established processes for | Develops project plan, manages milestones and drives project forward for projects of | Keeps project on track. |
| | project approvals. | moderate complexity. Anticipates project problems and leads collaboration to avoid or manage problems. | Manages projects that require directing the work of others and with some latitude on actions or decisions. |
| Technical Knowledge | Evaluates and maintains technology of moderate complexity. | Assists in evaluating, designing and maintaining complex technology or evaluates, designs and maintains moderately complex to | Detailed knowledge of complex technology operations. |
| | May have a design role of limited complexity. | complex technologies. | Serves as a technical resource in a technical specialty area to technicians & other analysts. |
| | Requires an understanding and use of the general principles and practices pertinent to the specialty. | Uses technology knowledge to translate needs into technical specifications. | Uses detail understanding of technical issues and theories to provide direction for technical staff. |

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| Functional | Contributing | Journey | Advanced |
|--------------------------------|--|--|---|
| Technical Solution Development | Assesses available technologies and recommends solutions for work of moderate complexity in voice, video | Plans and designs solutions for complex aspects of network. | Develops solutions that impact the statewide infrastructure. |
| Development | or data. Under general supervision, applies technical judgment to work assignments to achieve desired | Assists in developing solutions that impact the statewide infrastructure. Assesses available technologies and recommends solutions for work of moderately | Investigates, researches and integrates new technologies in specialty or related area to improve performance. |
| | outcomes. | complex to complex technology. | Develops highly complex information technology systems. |
| | | Evaluates the effects of changes to related components. | |
| | | Understands viability of alternative solutions. | |
| | | Independently applies technical judgment to work assignments to achieve desired outcomes | |
| Technical Support | Effectively uses available tools in problem solving and systems analysis. | Resolves routine and some non-routine problems. Spots trend in reoccurring operational | Recommends methods of resolving problems to lower level analysts or client representatives |
| | Resolves routine problems referred from technicians. Seeks out advanced level support to | problems and takes action to prevent future occurrences. | Serves as a key resource in solving problems of medium to high complexity. |
| | assist as needed. | | |
| Consultancy Skills | Understands user needs and technical information through discussion with customer. | Provides consultation on issues and requests from clients that require the implementation or creation of a custom solution. | Understands the market, industry and competitors that have an impact on the customer's business. |
| | Able to convey technical information to client and promote understanding of relevant issues. | Understands user requirements that impact current system. Builds on-going partnerships with clients. | Consults with senior level decision- makers, on an on-going basis, to discuss alternative technical solutions and to develop long-range strategic alternatives. |
| | | | Builds client support of ITS objectives. |

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