Functional	Contributing	Journey	Advanced
Planning and Organizing	Understands tasks required in job and regularly takes ownership to complete tasks.	Sets priorities and knows when priorities need to be changed. Works independently and manages job with	Provides regular leadership in planning and organizing the work of others.
	Takes initiative to plan and organize daily activities and tasks.	minimal supervision. Able to adapt own work in unanticipated changes.	Reorganizes work assignments of other employees and adapts work of others to unanticipated changes.
	Able to work independently to complete tasks. Able to stay on task.	Assists management in designing work flow processes and standard work references	Demonstrates competency to work without supervision.
Project Management	Serves as a productive team member on a smaller, less complex project team by completing assigned tasks.	As a team member regularly helps develop solutions to meet the needs of the group.	Manages technical projects involving work of others. Develops project plan.
	Follows processes and follows through until appropriate approvals.	Thinks through project alternatives and helps turn ideas into outcomes.	
	Contributes ideas to solve project goals.	Responsible for completing significant piece of a large project.	
Technical Knowledge	Understands components of voice- related hardware, software and network.	Understand functioning of multiple mainframe applications and their interface with mainframe host and printer.	Requires detailed understanding of network infrastructure.
	Understands isolated functions of a network, or the functions of a simple network, to resolve limited technical	Employee able to independently manage a console in order to maintain the integrity of the network.	Configures SNA controllers, routers, DSUs, encryptors, and other multivendor network equipment.
	problems. Possesses basic knowledge of specialty work area and requires	Understands the integration of operating systems and platforms.	Understands impact of new technologies on current systems
	regular supervision to complete projects.	Understands relationships in data network design.	
		Understand operation of network hardware and software. Able to understand functional system integration issues.	
		Demonstrates working knowledge of specialty work area and requires occasional supervision to complete projects.	

Functional	Contributing	Journey	Advanced
Technical Solution Development	Can follow written directions to implement solution but does not design custom solutions.	Follows standard operating procedures to implement solutions of medium complexity. Solutions may involve limited customization.	Follows standard operating procedures to implement solutions of the highest complexity.
	Follows standard operating procedures to implement routine solutions of low complexity for customer.	Able to understand the impact of one component/ function on another. Customer parameters often vary but can be	May occasionally assess and design solutions that cannot be designed by standard operating procedures.
	Understands the standard technology and systems in place and has the	addressed within standard procedures. Works with own specialty and has ability to	Independently applies technical judgment to work assignments to achieve desired outcomes.
	capability of supporting the operation of this technology.	integrate and coordinate with other specialists.	
Technical Support	Independently resolves routine problems in one specialty area.	Independently resolves routine problems in multiple specialty areas.	Applies technical understanding to resolution of problems of high complexity.
	Able to troubleshoot problems by probing user for information relevant to solving problem based on standard operating procedure or script.	Diagnoses routine problems based on understanding of components of technology (not just based on script).	Develops solutions that address the root cause of the problem and not the symptom.
	Able to perform limited diagnostics on assigned software and hardware.	Diagnoses mostly non-routine problems in one specialty area.	Make suggestions for technical modifications to prevent future
	Able to appropriately describe information provided by customer for	Spots trends in reoccurring problems and assists in developing solution.	problems. Able to make decisions on
	escalation, if necessary.		appropriate course of action for unique problems.
Consultancy Skills	N/A	Understands how user needs may be met with minor modifications of existing solutions based on an on-going customer relationship.	Performs formal assessments of user needs and can recommend small-scale solutions to meet customer need.
		Builds on-going partnerships with customers.	Consults with senior level decision-
		Meets with customers to discuss alternative technical solutions.	makers, on an on-going basis, to discuss alternative technical solutions.